

Mines & Money

Investment Thesis: Lithium processing technology –
the real roadblock to lithium investment
opportunities?

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10 Years Experience with Lithium Battery Materials Developers



Why is lithium processing technology so important?

Li chemical demand is shifting

The future of lithium demand is **not** spread evenly across the different market segments

Industrial, derivative and consumer electronics demand growth is more **GDP** related

The real demand growth is for **e mobility batteries** and in particular **EVs**

The **specifications** for lithium required in Western **OEM** EV batteries (8 year + warranties) are **NOT** commodity like – **specialty chemicals**

Over **80%** of future demand growth is for “high spec” chemicals, especially **hydroxide** for EV batteries – **specialty chemicals are the future**

What is the “real” lithium supply challenge? Quality of assets

Lithium production has a **long history** for both brines (**Atacama**) and hard rock (**Greenbushes**)

Highest grades (by some margin) and **manageable impurities** (time & money spent)

Made products of **limited technical spec**, incl batteries (ceramics, glass, grease, electronics etc)

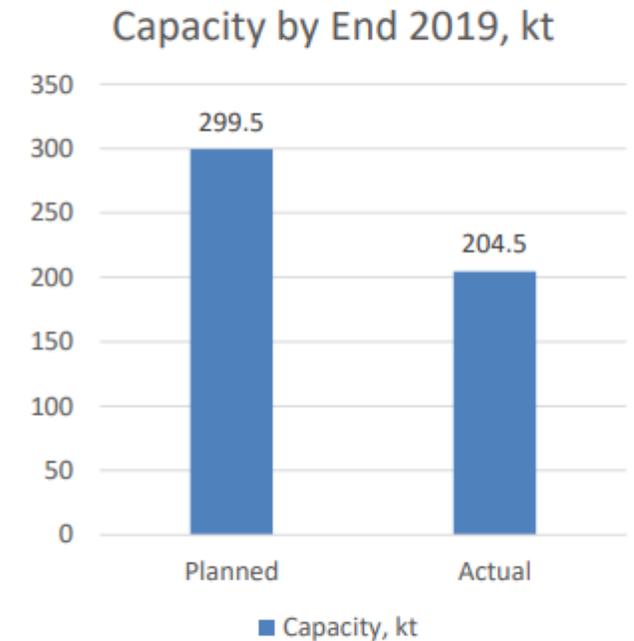
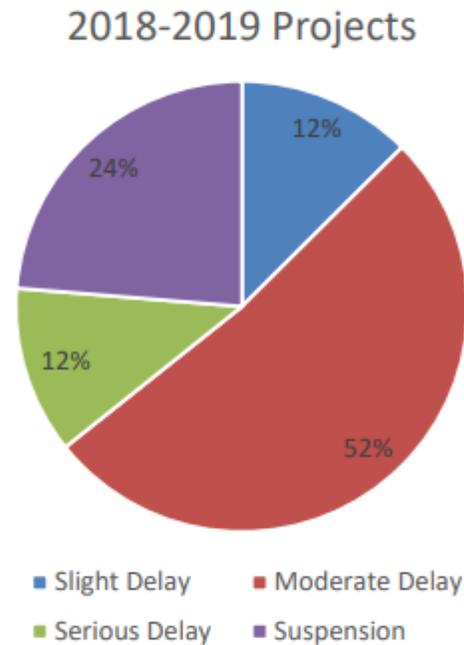
Even these quality assets have **struggled** to meet rising EV battery quality specifications

New assets are “**best of the rest**” - some larger resources - but lower grade and many - higher impurities – **↑ costs and technical difficulty**

Planned
versus
completed
expansions
tells the true
story
Why is this?



Challenges to New Conversion Projects



Among 16 projects, existing converters showed 7 slight-moderate delays, 2 serious delays and 2 suspensions, vs new converters showing 3 moderate delays and 2 suspensions.

What is the “real” lithium supply challenge? Technical (Non-integrated producers)

Scale – old plants 3,000-8000tpa

New plants are 20,000tpa +

Limited history of SC6 conversion, only
Greenbushes – newcomers lack **experience**

Quality of SC6 feedstock supply - **impurities**

Inconsistency of SC6 feedstock - multiple offtake
partners, multiple suppliers-batch qualifying

OEM **qualification standards** rising - high **Nickel**
cathodes and desire for improved energy density

What is the “real” lithium supply challenge? Economics (Integrated producers)

Capex, operating **costs**, royalties and **taxes** are high in Western Australia (“WA”)

Lithium is a **specialty chemical**, construction to full ramp takes at least 5 years (brines longer)

Effective **capacity** less than nameplate (~85%)

Battery-grade as a % of total production (~75%)

B-grade = 63.75% of nameplate – **lower returns**

WA projects need **>\$14k/MT long term** price for a 15% after-tax IRR – hence “postponements”

OEM quality standards are rising (warranties) plus pressuring the supply chain to reach **\$100/kWh or less** at the battery pack level

Is there real
demand
growth for
high spec
lithium?

Hydroxide or
Carbonate?

EV **model growth** in Europe increasing from 60 in 2018 to greater than 300 in 2025, globally >500

Battery **plant capacity** in Europe increasing by more than 10x by 2025, globally >5x

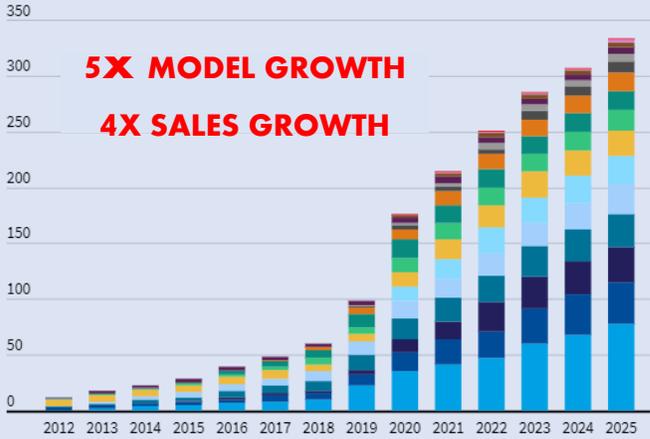
CO₂ emission standards penalties in Europe, China NEV policy, cities banning ICE vehicles = effectively **mandating** the adoption of EVs

OEM demand is for high Ni cathodes (NMC 811) and even higher Ni in time = **hydroxide** demand

Hydroxide limited life (6-9 months), harder to produce. Will OEMs stick with **NMC 622** carbonate if LiOH in short supply? Performance?

Battery grade hydroxide (10x growth to 2025)

Electric car models coming to market in Europe 2019 - 2025

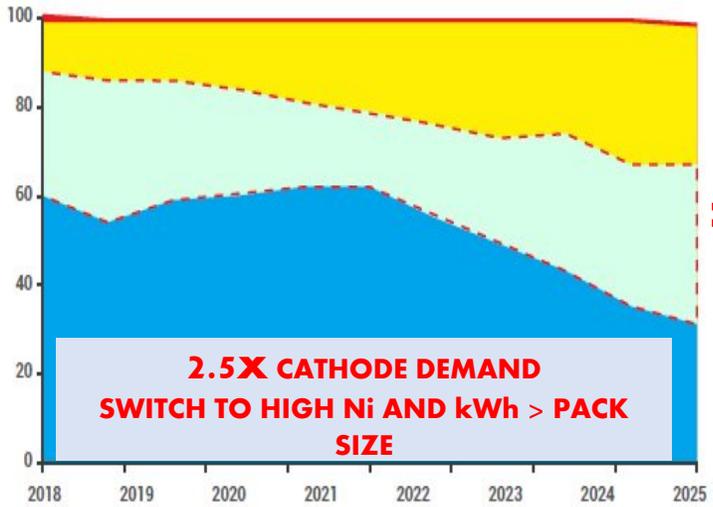


- Volkswagen Group
- PSA Group
- Toyota
- Daimler
- BMW Group
- FCA
- Renault-Nissan-Mitsubishi
- Volvo-Geely
- Hyundai-Kia
- Jaguar-Land Rover
- Ford
- Honda
- Tesla
- Mazda
- Suzuki
- Subaru

Source: Transport & Environment



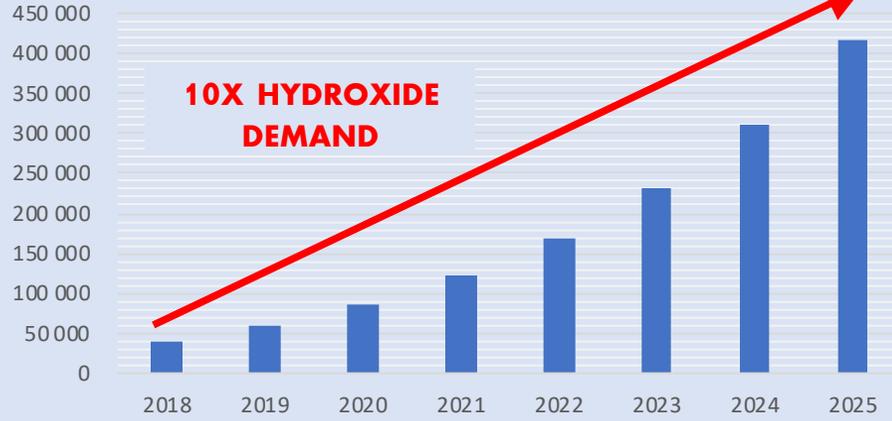
CATHODE LITHIUM REQUIREMENTS



- Lithium carbonate
- Lithium Hydroxide
- Either
- Other

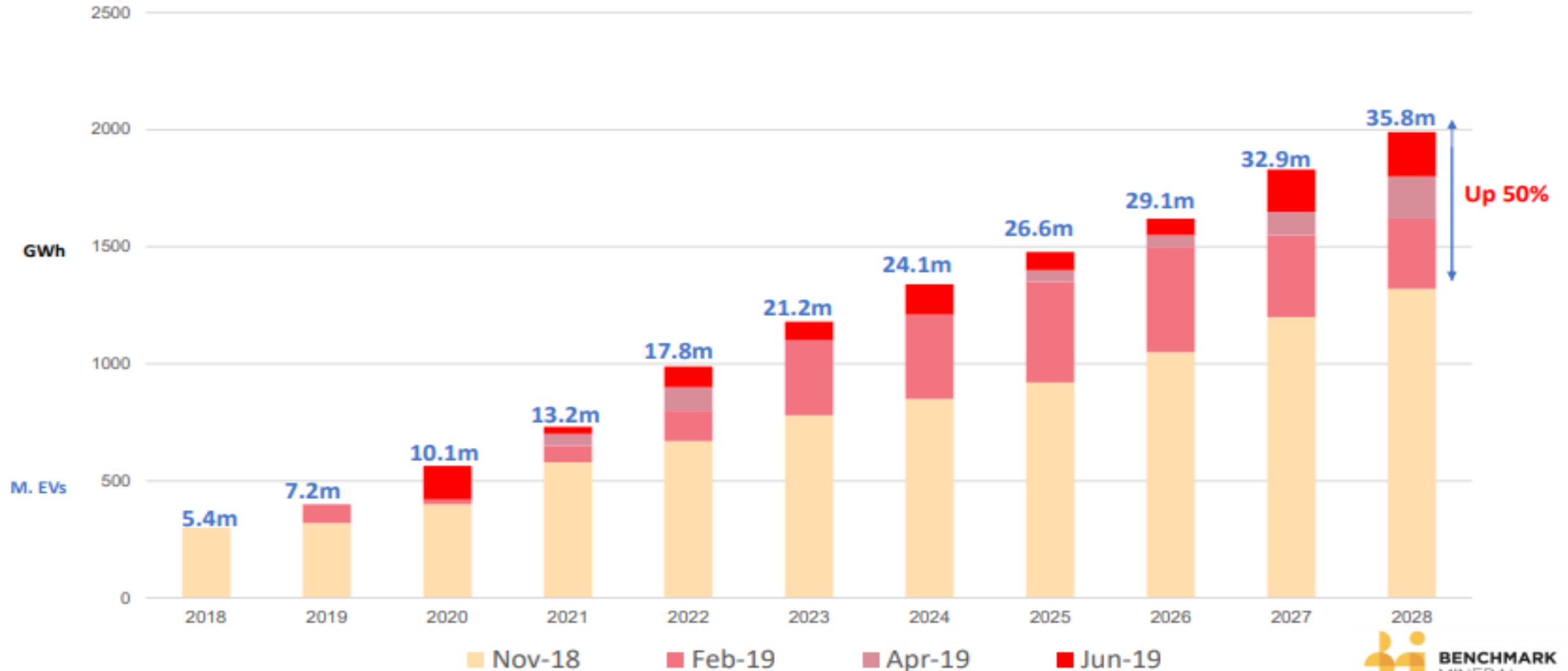
Source: Benchmark Mineral Intelligence

Battery demand for hydroxide LCE (2018-2025) RK Equity



Planned battery capacity expansions to 2028 (GWh)

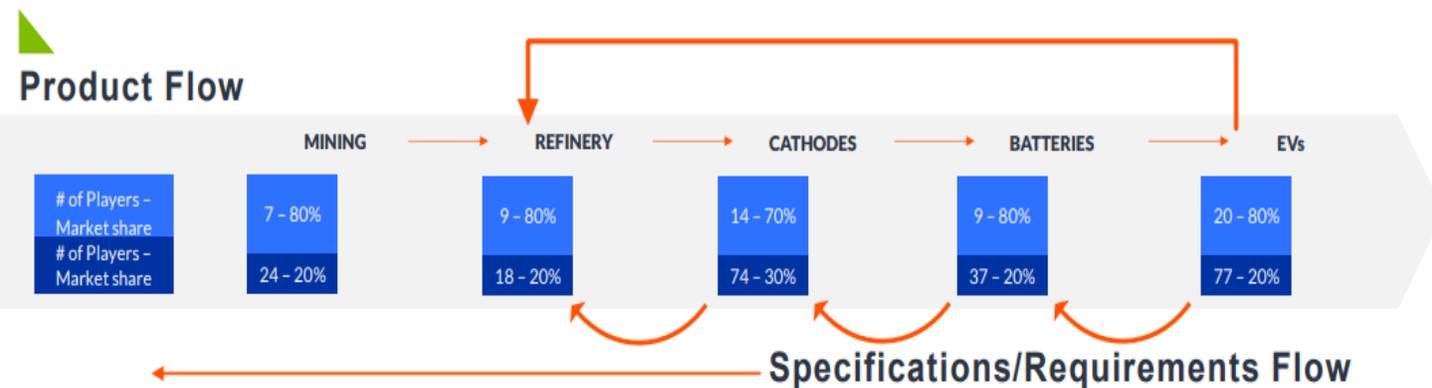
Confirmation of demand



How the
EV battery
supply
chain
works
**Volume
driven**

New challenge for lithium producers

The interconnected value chain means more complexity for lithium producers



OEM gives battery cell maker a future **volume and price** profile down to **\$100kWh** (pack) (depending on volumes)

If battery cell maker can meet the profile (1st hurdle) then they discuss **quality** (cycle testing – 18-24 months)

The cell producer then has a volume and price profile for the **cathode** producer (1st hurdle)

If cathode accepts, then discuss **quality** (cycle testing)

Cathode producer then outlines **specifications** to the lithium chemical producer (price is **negotiated**)

Will OEMs sign long dated offtake contracts with Chinese non integrated producers?

Chinese non-integrated producers **have limited SC6 offtake contracts with WA (less 5 years)** other than Ganfeng/General Lithium

Poor credit quality (unbankable) and low market caps (<US\$500m) - no or limited legal recourse

High carbon/GHG footprint, conversion is energy intensive, precursor material is shipped from WA and chemicals to cathode plants offshore

Chinese non integrated companies are the **marginal cost producers**, first to go offline

Battery represents **25%-30%** of EV cost

Ability to **consistently** meet specifications? Risk of a rise in **export taxes or ban** during mkt shortage?

Summary of the challenges facing the lithium chemicals industry

EV **buyer subsidies** aren't forever (2025), China is a good example of demand impact ($\$EV > \ICE)

“Mandated” demand supports EV sales
OEM supply chain pressure - packs to $< \$100/\text{kWh}$
– **no futures market** or transparency-pvt contracts

Cathode demand moving to high Nickel = **hydroxide. Technical and economic challenges** to produce high spec

WA projects have **high costs**, royalties and taxes – will battery/OEM customers pay up for sustainable, secure ex-China contract supply?

RK Equity sees **value** in integrated projects **outside WA** and direct lithium extraction (“**DLE**”) technologies have potential